

Shooting Federation of Canada:

NCCP Operations Manual

March 2022





PARTNERS IN COACH EDUCATION

The National Coaching Certification Program is a collaborative program of the Government of Canada, provincial/territorial governments, national/provincial/territorial sport organizations, and the Coaching Association of Canada.



































The programs of this organization are funded in part by the Government of Canada.



Table of Contents

Intr	oduc	tion	1
1	Sho	oting Federation of Canada and NCCP	2
	1.1	Mission, Vision, and Values	
	1.2	Partners in Coach Education	4
	1.3	Participant Development Model (PDM)	6
	1.4	Coach Development Model (CDM)	7
	1.5	Long-Term Athlete Development	11
2	The	NCCP Model	12
	2.1	Training vs. Certification	13
	Con	texts	14
	2.2	Workshops and Modules	16
3	Eval	luation and Certification	26
	3.1	Objectives	26
	3.4	Evaluating Coaches in the NCCP	28
	3.5	Certification Standard	28
	3.6	NCCP Database (the Locker)	29
	3.7	Administration and Logistics of Evaluation	29
	3.8	Recognition of Coaching Competence	30
4	Coa	ch Developers	31
	4.1	Identification and Selection of Coach Developers	32
	4.2	Coach Developer	33
4.3		Responsibilities of the Coach Developer	35
	4.3	Coach Evaluator	38
	4.4	Master Coach Developer	40
5	Bus	iness Model	43
	5.1	Communication	43
	5.2	Responsibilities and Planning	44
	5.3	Fee Structure, Payment, and Honorarium	46
	5.4	Recommendations and Legislation	48
	5.5	Maintenance of Certification and Professional Development	49
	5.6	Quality Control	
	5.7	Minimum Age Restrictions	51
6	Тоо	ls	52
	6.1	NCCP Code of Ethics	53
	54		

6.2	NCCP Coach Developer Code of Conduct	55
6.3	Template for Coach Developer Self-Nomination Letter	57
6.4	Template for Coach Developer Application Form	58
6.5	Template for Coach Developer Letter/Preliminary Worksheet	59
6.6	Coach Training Feedback Form	61
6.7	Coach Feedback Form (EVALUATION)	63

The Collection, Use, and Disclosure of Personal Information

The Coaching Association of Canada collects your NCCP qualifications and personal information and shares it with all NCCP partners according to the privacy policy detailed at www.coach.ca. By participating in the NCCP you are providing consent for your information to be gathered and shared as detailed in the privacy policy. If you have any questions or would like to abstain from participating in the NCCP please contact coach@coach.ca.

Introduction

Purpose of this Document

The National Coaching Certification Program (NCCP), launched in 1974 and delivered in partnership with the government of Canada, provincial/territorial governments, and national/provincial/territorial sport organizations, gives coaches the confidence to succeed.

The CAC works with over 65 different National Sport Organizations, including the Shooting Federation of Canada, across Canada in the development of sport-specific NCCP training. Currently, there are over 850 workshops available at every level of sport – from 3-hour online introductory workshops for beginner coaches, to weekend workshops for intermediate coaches, to intensive two-year training programs for advanced coaches.

This Shooting Federation of Canada NCCP Operations Manual contains guidelines and procedures for successful implementation of the NCCP. It is not intended to replace the NCCP Policies and Implementation Standards, nor does it serve as development guidelines.

Version Control

The following outlines the version history of this document, and identifies any notable changes.

Revision Date	Revisions
2015/04/01	Original document publication.
2016/02/26	PDM, Business Model Section
2019/03/11	Business Model, general upgrade
2020/03/30	General upgrade
2022/03/25	CDAG/HP final approval additions

1 SHOOTING FEDERATION OF CANADA AND NCCP

1.1 Mission, Vision, and Values

The Shooting Federation of Canada (SFC) is the national sport governing body for target shooting sports that encourages growth of the sports and produces and supports high performance athletes.

INTRODUCTION

The SFC has a rich history and, like all sport governing bodies, we have transformed our focus over the years. As an organization, we are made up of volunteers, staff and members. It is our intent to strive to improve; our engagement with our members; support for our athletes, coaches and officials; and be an enjoyable and valuable organization to belong to. We will continuously clarify our responsibilities and endeavor to communicate clearly with our stakeholders and members so that they may find value in being a member of the SFC.

SFC values being:

ACCOUNTABLE to our members and stakeholders
Performing our roles with INTEGRITY
A DEPENDABLE provider and a LOYAL supporter of our athletes and members
MOTIVATIONAL for our volunteers
A Provider of EQUITABLE OPPORTUNITY for success
GOAL DRIVEN in our business

We partner and support many organizations across Canada and work synergistically with them to multiply all efforts to develop the tools and skills of target shooters, coaches and officials across the country. We also have other like minded sports that we do not directly represent but are a part of target shooting disciplines. We will work in harmony with these like minded organizations to contribute to a healthy base of target shooting athletes that may choose to enter the Olympic and major games target shooting athlete pool. All target shooting sports provide opportunity for the "Sport for Life" component for our athletes, officials and coaches. We also lead the development of the High Performance Program to support the personal development of a excellence in our target shooting sports which in turn stimulates visibility, inspiration and growth of the target shooting community.

As articulated in our guidance statement, we plan to achieve two ultimate outcomes: 1) Growth of the target shooting sports in Canada and 2) Support and produce high performance athletes. Through our executive's planning we have identified that these outcomes can be achieved if we accomplish the following:

- 1. Improve administrative efficiencies
- 2. Improve funding level and increase sources of funding
- 3. Increase information about the SFC and target shooting sports
- 4. Complete and implement Long Term Athlete Development plan
- 5. Increase the number of qualified coaches through training
- 6. Recruit and retain National coaches for each discipline
- 7. Increase the number of qualified officials

- 8. Improve performance of a high performance and junior development athletes
- 9. Increase training and competition facilities availability
- 10. Increase quality of competitions
- 11. Increase participation in target shooting sports
- 12. Increase skill level of target shooters
- 13. Produce clear transparent National and Development Team criteria

1.2 Partners in Coach Education

The CAC, the provincial/territorial NCCP delivery agencies, the National Sport Organizations (NSOs), and the federal-provincial/territorial governments are individually and collectively responsible to:

Ensure that the NCCP and other coaching and sport leader development programs contribute to a safe and ethical sport experience in all contexts of participation;
 Ensure that the programs integrate into the Canadian Sport For Life framework and follow the principles of Long-Term Athlete Development (LTAD);
 Ensure that coaching and sport leader development programs are available in both French and English;
 Use best efforts to make the program accessible to all, including traditionally underrepresented and/or marginalized populations as referenced in the Canadian Sport Policy and the Federal-Provincial/Territorial Priorities for Collaborative Action;
 Endorse the value of competent coaches and support, along with other stakeholders, higher standards of coaching competencies and working conditions/environments for coaches;
 Actively participate in the resolution of any differences that put the integrity and

1.2.1 Coaching Association of Canada (CAC)

continuity of the NCCP at risk.

The Coaching Association of Canada unites stakeholders and partners in its commitment to raising the skills and stature of coaches, and ultimately expanding their reach and influence. Through its programs, the CAC empowers coaches with knowledge and skills, promotes ethics, fosters positive attitudes, builds competence, and increases the credibility and recognition of coaches.

1.2.2 Provincial/Territorial Coaching Representatives (PTCRs)

The Provincial/Territorial Coaching Representatives provide leadership, development, and support in delivering the NCCP.

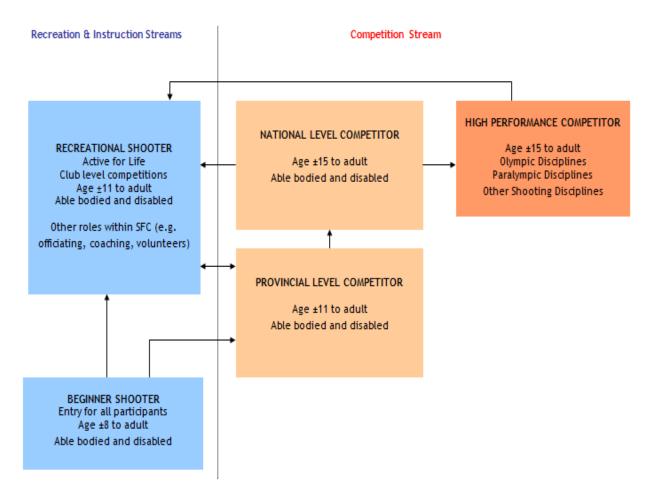
Alberta: Alberta Sport Connection
British Columbia: ViaSport BC
Manitoba: Coaching Manitoba
New Brunswick: Coach NB
Newfoundland and Labrador: Sport Newfoundland and Labrador
Northwest Territories: Sport North Federation
Nova Scotia: Department of Health and Wellness, Active Living Branch
Nunavut: Sport and Recreation Division
Ontario: Coaches Association of Ontario
Prince Edward Island: Sport PEI
Quebec: SportsQuébec
Saskatchewan: Coaches Association of Saskatchewan

	Yukon: S Yukon	port and Recreation, Department of Community Services, Government of
	1.2.3	National Sport Organization (NSO)
	Shooting	Federation of Canada
	1.2.4	Provincial/Territorial Sport Organizations (P/TSOs)
		Alberta Federation of Shooting Sports
		BC Target Sports Association
		Fédération québécoise de tir
		Iqaluit Shooting Association
		Manitoba Provincial Handgun Association
		Manitoba Provincial Rifle Association
		Manitoba Trap Shooting Association
		Manitoba Skeet Shooting Association
		Newfoundland and Labrador Shooting Association
		Northwest Territories Federation of Shooting Sports
		Ontario Council of Shooters
		Prince Edward Island Rifle Association
		Saskatchewan Target Shooting Association
		Shooting Federation of Nova Scotia
		Target Shooting – ParaSport Prince Edward Island
		The Royal New Brunswick Rifle Association
		Yukon Shooting Federation

1.3 Participant Development Model (PDM)

1.3.1 The Participant Development Model (PDM)

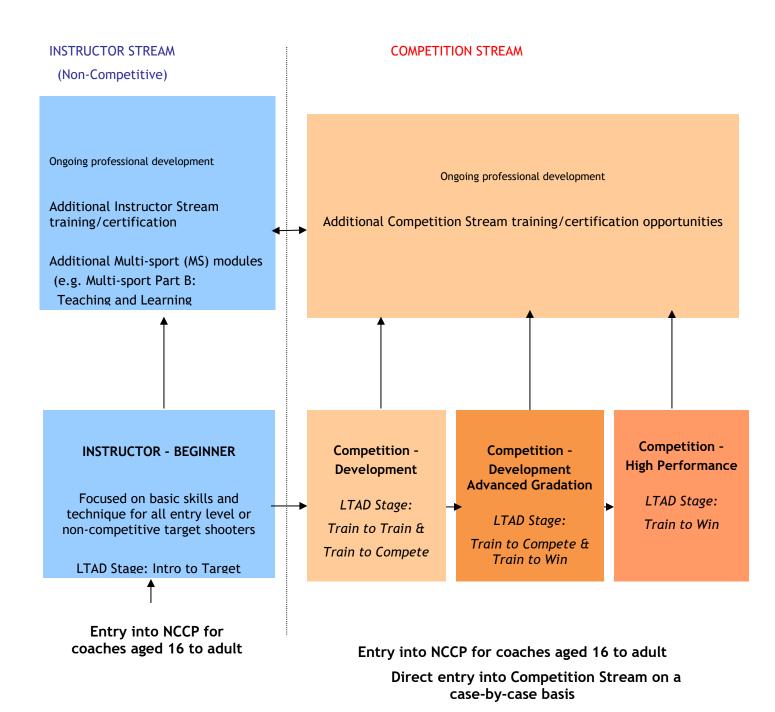
SHOOTING FEDERATION OF CANADA: PARTICIPANT DEVELOPMENT MODEL



1.4 Coach Development Model (CDM)

Coach Development Model

SHOOTING FEDERATION OF CANADA: COACH DEVELOPMENT MODEL



1.4.1 The Instructor - Beginner Pathway

COACH TRAINING AND CERTIFICATION PATHWAY FOR SHOOTING SPORTS: INSTRUCTOR-BEGINNER CONTEXT

TARGET GROUP:

- Member of the SFC
- 16 years of age
- Experienced target shooter working with participants who are non-competitive target shooters; entry level and ongoing participation
- LTAD Stage: Intro to Target Shooting and Active for Life

1

NON-NCCP REQUIRED TRAINING:

- Firearms Safety Test
- Possession and Acquisition Licence (restricted license for pistol)
 OR
- Military Range Officer (Cadet Programme)

NCCP REQUIRED TRAINING

Completion of 12 hour SFC Instructor-Beginner coach training workshop

Complete / Multi-sport Part A training otherwise known as: Making Ethical Decisions, Nutrition and Plan a Practice

= TRAINED COACH



EVALUATION:

Complete a coaching portfolio

+
Complete an on-site evaluation

+
Complete an online evaluation of Instruction Stream
Making Ethical Decisions (MED)

CERTIFIED
Instructor-Beginner Coach

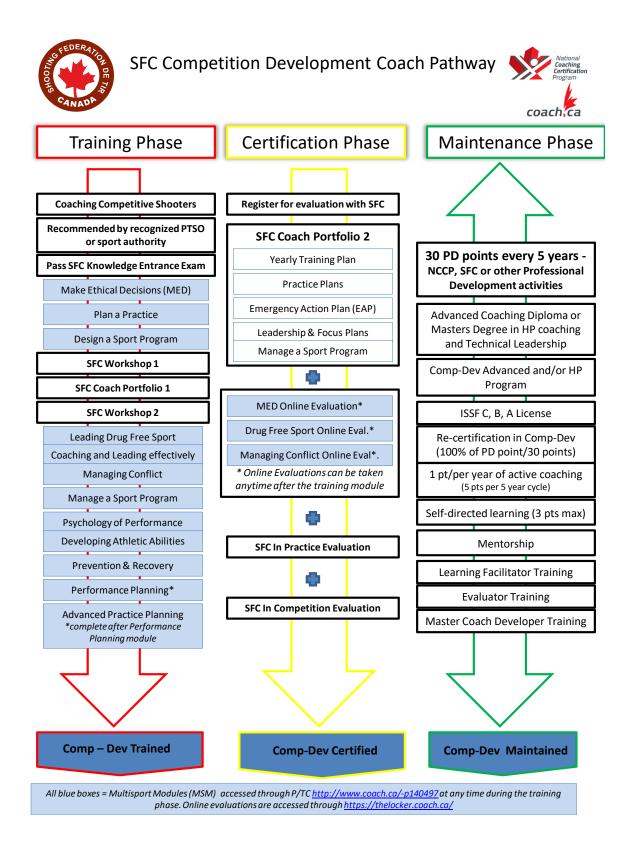
ONGOING MAINTENANCE OF CERTIFICATION:

Professional Development (PD) points - 10 points per 5 year cycle

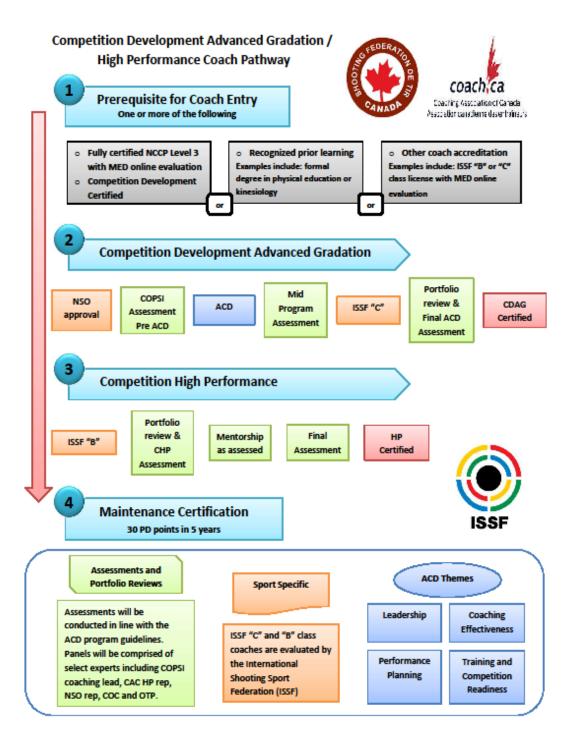
e.g.

- Complete Multi-sport Part B training, otherwise known as: Teaching and Learning, Designing a Basic Sports Program and Basic Mental Skills
- Complete additional SFC training workshops OR
- Complete Competition-Development training

1.4.2 The Competition - Development Coach Pathway

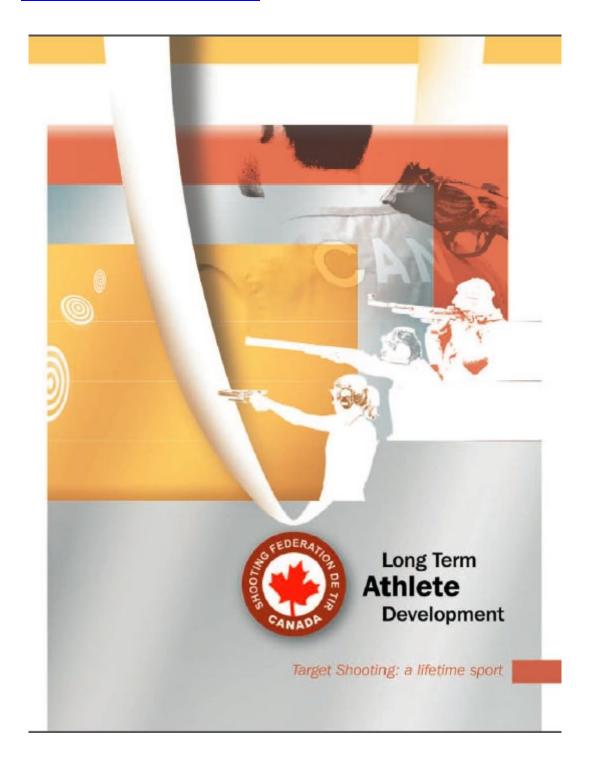


1.4.3 Competition Development Advanced Gradation and High Performance Pathway

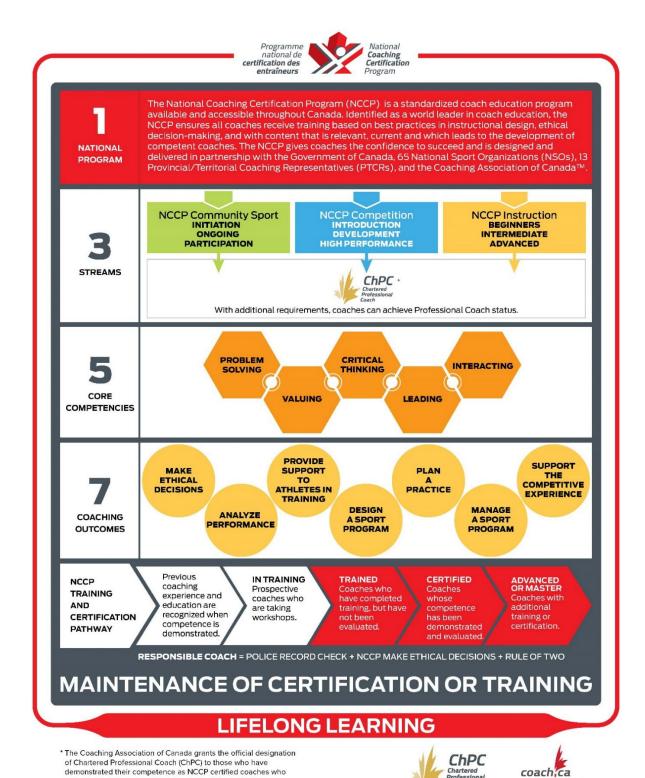


1.5 Long-Term Athlete Development

http://sfc-ftc.ca/en/shortcuts/ltad.html



2 THE NCCP MODEL



value the technical and ethical standards of the profession.

2.1 Training vs. Certification

The NCCP model distinguishes between training and certification. Coaches can participate in training opportunities to acquire or refine the skills and knowledge required for a particular coaching context as defined by the sport and be considered "trained".

To become "certified" in a coaching context, coaches must be evaluated on their demonstrated ability to perform within that context in areas such as program design, practice planning, performance analysis, program management, ethical coaching, support to participants during training, and support to participants in competition.

Certified coaches enjoy the credibility of the sporting community and of the athletes they coach because they have been observed and evaluated "doing" what is required of them as a competent coach in their sport. They are recognized as meeting or exceeding the high standards embraced by more than 65 national sport organizations in Canada. Fostering confidence at all levels of sport, certification is a benefit shared by parents, athletes, sport organizations, and our communities.

NCCP coaches are described as follows:

In Training – when they have completed some of the required training for a context;
Trained – when they have completed all required training for a context;
Certified – when they have completed all evaluation requirements for a context.

For more information please visit: http://www.coach.ca/trained-vs-certified-s16468.

Contexts



2.1.1 Community Sport

You may already coach at the community level or you're thinking about coaching. Often, you're a parent whose child is involved in sport, or a volunteer who works with participants of all ages that are new to a sport.

There are two levels of workshops for community sport coaches: Initiation (or introduction) and Ongoing participation.

- ☐ The Community Sport Initiation context focuses on participants who are being introduced to a sport. In many sports this is very young children participating in the sport for the first time. In a few sports, initiation into the sport can occur with youth or adults. Participants get involved to meet new friends, have fun, and to learn a new activity. The role of the coach is to ensure a fun and safe environment and to teach the development of some of the "FUNdamentals" stage skills and abilities for participants.
- ☐ The Community Sport Ongoing participation context is typically for either youth participating in a recreational environment, or masters participants participating for recreation, fitness, and socialization reasons. The participants are in the Active for Life stage of long-term development. The role of the coach is to encourage participants to continue their involvement in the sport.

For more information please visit: http://www.coach.ca/community-coaches-s15434.



COMPETITION COACH

2.1.2 Competition

You're typically a coach who has previous coaching experience or you're a former athlete. You may already coach a team at the regional or provincial level, and you tend to work with athletes over the long term to improve performance.

There are three levels of workshops for competition coaches that reflect the stages of athlete development: Introduction, Development, and High performance.

- ☐ The Competition Introduction context is designed for coaches of athletes moving from the FUNdamentals to the Learn to Train and Train to Train stages of long-term development.
- ☐ The Competition Development context is designed for coaches of athletes ranging from the Train to Train to the Train to Compete stages of long-term development.
- ☐ The Competition High performance context is typically reserved coaches of athletes in the Train to Win stage of long-term development although there is the possibility of some phasing in of a Train to Compete athlete into the High Performance level because of the fluidity of the stages of long-term development. Coaches in this stream require specific skills and abilities in order to meet the needs of their athletes.

For more information please visit: http://www.coach.ca/competitive-coaches-s15435.



2.1.3 Instruction

Instructors in the Instruction stream must have sport-specific skills and training, whether at the beginner or advanced skill levels. Many are former participants in the sport.

The Instruction stream has three different levels of workshops: Beginners, Intermediate performers, and Advanced performers.

- □ Instructors in the **Instruction Beginners** context are usually working with participants who are experiencing the sport for the first time through a series of lessons. Typically there's no formalized competition at this level it's strictly about skill development and there is a short timeframe of interaction between the instructor and the participant.
- □ Instructors in the Instruction Intermediate performers and Instruction Advanced performers contexts are very specialized and are specifically there to assist athletes crossing over from competitive sport to gain enhanced skills, and in some cases, tactical development specific to their sport.

For more information please visit: http://www.coach.ca/instructors-s15436.

For more information please visit: http://www.coach.ca/where-do-i-fit--s15433.

2.2 Workshops and Modules

2.2.1 Sport-specific Training

The CAC works with over 65 different National Sport Organizations, including Shooting Federation of Canada, across Canada in the development of sport-specific NCCP training. Currently, there are over 850 workshops available at every level of sport – from 3-hour online introductory workshops for beginner coaches, to weekend workshops for intermediate coaches, to intensive two-year training programs for advanced coaches.

For more information please visit http://www.coach.ca/sport-specific-training-s16547.

2.2.2 Multi-sport Training

SFC recommends that coaches take the following multi-sport modules for the Instruction – Beginner and Competition – Development programs, as per the pathways for coach training.

For more information please visit http://www.coach.ca/multi-sport-training-s15501.

Many of these modules have been integrated by sports into their own sport-specific workshops while other sports require their coaches to take them separately through our network of Provincial and Territorial Coaching Representatives.

All of these multi-sport modules can help you reach higher as a coach, and can also be counted towards Maintenance of Certification.

For more information please visit https://coach.ca/nccp-multi-sport-training-modules.

NCCP ABORIGINAL COACHING MODULES



The Aboriginal Coaching Modules (ACM) respond to the need for a national training curriculum with content that reflects the uniqueness of Aboriginal culture, values, and lifestyles.

The ACM is a professional development training tool for Aboriginal and non-Aboriginal coaches who coach Aboriginal athletes, as they become certified through the NCCP. The ACM is comprised of three modules: Holistic Approach to Coaching, Dealing with Racism and Individual and Community Health and Wellness. After completing these modules, you will be able to:

- understand the role of sport in Aboriginal communities;
- understand and positively influence the community in which you coach;
- coach the whole person, coach beyond the physical to include the mental (intellectual/emotional), spiritual, and cultural;
- ☐ respond to racism in sport;
- establish a code of conduct for your team that respects differences and addresses racism;
- ☐ help those you coach make healthy lifestyle choices.

DURATION: 1 - 3 hours (depending on the module)

NCCP ADVANCED PRACTICE PLANNING



After completing the NCCP Advanced Practice Planning module, you will be able to:

		identify the factors that affect practice planning;
		ensure that practice plans are consistent with the microcycles and phases of which they are part;
		sequence exercises in a practice so that their order is consistent with the research or sequencing;
		develop a plan for training athletic abilities over a microcycle;
		develop a plan for training technical and tactical abilities over a microcycle; and
		develop a plan for a microcycle that helps athletes taper before a competition.
DURA	ATIC	DN: 4 hours 37 minutes
N	CCF	P BASIC MENTAL SKILLS
		P Basic Mental Skills module gives you the ability to: Integrate mental-preparation strategies into practices Help participants be mentally prepared for competition ON: 4 hours
NO	:CF	COACH INITIATION IN SPORT
exper ethics Sport coach The N	ienc s, co mo 's fi ICC	pach Initiation in Sport is an online NCCP module developed to introduce new or seed coaches to the foundational skills in coaching, such as: long-term development, eaching motivation, and athlete safety and wellness. The NCCP Coach Initiation in dule will also introduce coaches to the NCCP, a valuable tool for preparing for a rst in-person NCCP workshop. P Coach Initiation in Sport online module is designed as an important introduction to
modu	le re	coaching concepts and educational tools that are the foundation of the NCCP. The emains an excellent informational resource for coaches which they can revisit at any successful completion of the module.
NCCF	Co	pach Initiation in Sport is a valuable resource for:
		parents new to coaching;
		new coaches;
		new coaches; experienced coaches new to the NCCP;
	_	
	<u> </u>	experienced coaches new to the NCCP;
		experienced coaches new to the NCCP; athletes transitioning to coaching; experienced NCCP coaches who need professional development, or a refresh on the

DURATION: 1 hour

NCCP COACHING AND LEADING EFFECTIVELY



The NCCP Coaching and Leading Effectively module gives you the skills needed to:

- □ promote a positive image of sport, and model it to athletes and those supporting their performance;
- deliver clear messages and explanations when communicating with athletes and their supporters; and
- identify opportunities to interact with all athletes and use feedback to improve and correct performance and behaviour.

DURATION: 8 hours 40 minutes

NCCP COACHING ATHLETES WITH A DISABILITY



The NCCP Coaching Athletes with a Disability eLearning module is designed primarily for coaches who have never coached, or who are new to coaching, athletes with a disability.

Upon completion of this module, you will be able to:

- □ communicate effectively and respectfully with and about persons with a disability;
- explain the benefits of sport participation for persons with a disability;
- design positive, safe, and inclusive sport experiences for athletes with a disability;
- consider next steps in your professional development related to coaching athletes with a disability.

DURATION: 1 hour

NCCP COACHING IN SECONDARY SCHOOLS



After completing the NCCP Coaching in Secondary Schools module, you will be able to:

- apply and integrate the LTAD model into school sport programming;
- apply an ethical decision-making process to school sport scenarios;
- apply a school sport philosophy and the NCCP Code of Ethics to your school sport program;
- integrate safety standards into school sport coaching:
- ☐ manage school sport policies and procedures; and
- □ apply the roles and responsibilities of a school sport coach.

This workshop is delivered by the following School Sport Organizations in British Columbia, Ontario, and Newfoundland and Labrador:

- ☐ BC School Sports <u>www.bcschoolsports.ca/coaching</u>
- ☐ Ontario Federation of School Athletic Associations (OFSAA)

https://www.ofsaa.on.ca/programs/coaching-ontario-schools-cios

☐ School Sports Newfoundland Labrador www.schoolsportsnl.ca/high-school/

DURATION: 3 hours

NCCP DESIGN A BASIC SPORT PROGRAM



NCCP Design a Basic Sport Program will prepare you to:

- develop a program structure based on opportunities for training and competition;
- establish indicators of athlete development in the program; and
- □ develop practice plans that reflect seasonal training priorities.

DURATION: 4 hours 45 minutes

NCCP DEVELOPING ATHLETIC ABILITIES



After completing the NCCP Developing Athletic Abilities module, you will be able to:

- ☐ identify the athletic abilities required in your athletes' sport;
- evaluate athletes' abilities and interpret data to prescribe training;
- understand training principles, methods and protocols; and
- develop and prescribe training protocols specific to your athletes' age and stage of development.

DURATION: 7 hours 30 minutes

NCCP EMERGENCY ACTION PLAN



After completing the NCCP Emergency Action Plan, you will be able to:

- describe the importance of having an EAP;
- ☐ identify when to activate the EAP;
- explain the responsibilities of the charge person and call person when the EAP is activated; and
- create a detailed EAP that includes all required information for responding to an emergency.

Visit the NCCP Emergency Action Plan eLearning page in the Locker to complete this free activity.

DURATION: 15 minutes



After completing the NCCP Empower+ module, you will be able to:

		critically reflect on your own experiences in sport;
	3	recognize the potential for and presence of maltreatment in sport;
		determine when and how to intervene when you observe or suspect maltreatment;
		apply the six-step NCCP Decision-making Model to make ethical decisions related to maltreatment in sport; and
		identify the conditions related to creating positive and healthy sport experiences that enhance the well-being of athletes in your care.
DURAT	ΊO	N: 3 hours 20 minutes
NCC	P	FUNDAMENTAL MOVEMENT SKILLS
Presen	ted	by coteamsnap
The lea	rni	ng activities in the NCCP Fundamental Movement Skills workshop will prepare you to:
		detect and correct basic errors for fundamental movement skills in participants so they have a choice to adopt a healthy, active lifestyle;
		apply a teaching process to fundamental movement skills;
		adapt fundamental movement skills for participants with intellectual, physical, sensory or behavioural disabilities;
		lead activities that will promote the development of fundamental movement skills in a safe, responsible manner while interacting with others; and
		provide stage-appropriate feedback to encourage and develop fundamental movement skills in participants.
DURAT	ΊO	N: 4 hours 12 minutes
NCC	P	LEADING DRUG-FREE SPORT
After tal	kin	g NCCP Leading Drug-free Sport, you will be able to:
		fully understand and explain the consequences of using banned substances in sport;
	ַ	educate athletes about drug-testing protocols at major competitions;
		encourage athletes to safeguard their sport values and take greater responsibility for their personal actions; and
		apply the NCCP Ethical Decision-making Model to your coaching as it relates to keeping your sport and athletes drug-free.
DURAT	10	N: 3 hours 30 minutes

NCCP MAKE ETHICAL DECISIONS

The NCCP offers coaches the opportunity for training and evaluation in ethical decision-making through the NCCP Make Ethical Decisions training, and online evaluation.

By successfully completing the NCCP Make Ethical Decisions training, coaches will be fully equipped to handle ethical situations with confidence and surety. The training helps coaches identify the legal, ethical, and moral implications of difficult situations that present themselves in the world of team and individual sport.

Upon completing the NCCP Make Ethical Decisions training, coaches will be able to:

- analyze a challenging situation and determine if it has moral, legal or ethical implications; and
- apply the NCCP Ethical Decision-Making Model to properly respond to situations in a way that is consistent with the NCCP Code of Ethics.

DURATION: 3 hours 30 minutes

NCCP MAKING HEADWAY IN SPORT



After completing the NCCP Making Head Way in Sport module, you will understand:

- what to do to prevent concussions;
- ☐ how to recognize the signs and symptoms of a concussion;
- ☐ what to do when you suspect an athlete has a concussion; and
- ☐ how to ensure athletes return to play safely.

DURATION: 1 hours 30 minutes

NCCP MANAGE A SPORT PROGRAM



The NCCP Manage a Sport Program module provides coaches with the opportunity to plan and interact with program budgeting, setting staff and team expectations, arranging team travel, building athlete agreements, and reporting on athlete/team progress.

After completing the NCCP Manage a Sport Program module, you will be able to:

- ☐ manage administrative aspects of the program and oversee logistics;
- manage staff's roles and responsibilities;
- ☐ manage camp and tournament finances and travel; and
- □ report on athlete progress throughout the program.

DURATION: 4 hours

NCCP MANAGING CONFLICT



The NCCP Managing Conflict module will allow you to:

☐ identify common sources of conflict in sport;

- determine which individuals or groups are most likely to find themselves in situations involving conflict;
 learn important skills that will help you prevent and solve conflict resulting from misinformation, miscommunication, or misunderstanding; and
- develop skills that will empower you to listen and speak effectively in conflict situations while maintaining positive relationships with athletes, parents, officials, and other coaches.

DURATION: 4 hours 30 minutes

NCCP MENTORSHIP



The NCCP Mentorship module prepares individuals for their roles as mentors with clarity of purpose and confidence in their actions. The training reaffirms and strengthens their abilities and skills as a mentor, while expanding upon the mentor's knowledge of the mentoring process. Completing the training will provide the mentor with the necessary standards and protocols to implement mentoring within their coaching community.

Training includes small group tasks, discussions, and debriefs, with an emphasis on practicing the required communication skills of a mentor.

After completing the NCCP Mentorship module, you will be able to:

- understand the concept of mentoring;
- understand the process of cognitive coaching;
- acquire and perform the communication skills required to be an effective mentor; and
- use the 3 steps of the mentoring process.

DURATION: 6 hours 40 minutes

NCCP PERFORMANCE PLANNING



INCLUDES: 2-hour pre-workshop session

The NCCP Performance Planning module allows coaches to reflect on the structure of a yearly plan and appropriately sequence training and development priorities so as to achieve peak performance in their athletes.

This module is an ideal follow-up to the NCCP Design a Basic Sport Program module. It is recommended that coaches take both the NCCP Design a Basic Sport Program and the NCCP Developing Athletic Abilities modules before taking the NCCP Performance Planning module.

After completing the NCCP Performance Planning module, you will be able to:

- perform a thorough analysis of the demands of your athletes' sport at the elite (high-performance) level;
- outline a program structure based on training and competition opportunities;
- identify appropriate measures for promoting athlete development within your own program;

integrate yearly training priorities into your own program;
 organize and sequence training priorities and objectives on a weekly basis to optimize adaptations; and
 evaluate the ability of your athletes/team to perform up to their potential in competition.

DURATION: 12 hours 30 minutes

NCCP PLANNING A PRACTICE

The NCCP Planning a Practice module consists of two components; a free NCCP Emergency Action Plan eLearning activity, and an in-class / online delivered module. To receive the full credit for the NCCP Planning a Practice module, coaches must complete both components.

This module's goal is to prepare coaches to plan safe and effective practices.

The NCCP Planning a Practice learning activities will prepare you to:

- explain the importance of logistics in the development of a practice plan;
- establish an appropriate structure for a practice; and
- ☐ identify appropriate activities for each part of the practice.

After completing the NCCP Emergency Action Plan eLearning activity, you will be able to:

- describe the importance of having an Emergency Action Plan (EAP);
- ☐ identify when to activate the EAP;
- explain the responsibilities of the charge person and call person when the EAP is activated; and
- □ create a detailed EAP that includes all required information for responding to an emergency.

DURATION: 5 hours 10 minutes

NCCP PREVENTION AND RECOVERY



After taking NCCP Prevention and Recovery, you will have the knowledge needed to:

- ☐ identify common injuries in your sport and develop appropriate prevention and recovery strategies to keep your athletes injury-free during training and competition;
- offer valuable information and guidance on hydration, nutrition, and sleep as they relate to injury prevention;
- choose skills and drills that help athletes perform appropriate warm-ups and cooldowns;
- develop functional evaluations for an athlete's return to play; and
- implement recovery and regeneration techniques to help an athlete maintain or return to optimal performance post injury.

DURATION: 7 hours 20 minutes

NCCP PSYCHOLOGY OF PERFORMANCE



Completing NCCP Psychology of Performance will allow you to:

- identify the focus skills that will help athletes achieve their goals in training and in competition;
- □ train athletes in the focus skills that will help them achieve their goals in training and in competition;
- work with athletes or teams to identify appropriate outcome, performance and process goals; and
- use debriefing skills to work with athletes and assess their performance in training and in competition

DURATION: 7 hours 30 minutes

NCCP RESISTANCE TRAINING



The NCCP Resistance Training workshop will teach you how to prevent injuries and increase athlete performance through proven resistance training tools.

After completing the NCCP Resistance Training module, you will be able to:

- use resistance exercises that are appropriate to your athletes' stage(s) of development to develop strength;
- ☐ identify appropriate resistance training exercises, and sequences of exercises for developing strength; and
- □ help athletes correctly perform resistance training exercises and monitor their training programs.

DURATION: 3 hours 30 minutes

NCCP SPORT NUTRITION



After taking the NCCP Sport Nutrition module, you will be able to:

- explain the basic nutritional needs of an athlete;
- □ take appropriate measures to ensure that athletes stay hydrated during exercise;
- educate athletes on the use of nutritional supplements and sports drinks;
- encourage a positive body image in athletes;
- ☐ identify the different types of disordered eating;
- □ support athletes with special nutritional needs;
- ☐ identify common food allergies and intolerances;
- provide accurate guidance to athletes and their parents or caregivers on nutrition before, during and after exercise; and

□ provide accurate nutritional guidance to athletes and their parents or caregivers before and during travel.

DURATION: 1 hour

NCCP TEACHING AND LEARNING

Upon completing the NCCP Teaching and Learning module, you will be able to:

- ☐ implement an appropriately structured and organized practice;
- ☐ make interventions that promote learning and development.

DURATION: 4 hours 45 minutes

3 EVALUATION AND CERTIFICATION

3.1 Objectives

Evaluation in the National Coaching Certification Program (NCCP) is the process used to determine whether coaches meet NCCP coaching standards for certification. This process applies to all coaching contexts in the NCCP. While evaluation for certification is not required in the Community Sport stream, sports in that stream may choose to certify coaches.

3.	2 Principles of Evaluation in the NCCP
	Outcomes are the foundation of the NCCP approach to evaluating and certifying coaches.
	Evaluation in the NCCP reflects the ethical coaching practices promoted in the Canadian sport system.
	Evaluation in the NCCP reflects the diversity among sports in a given context.
	Evaluation recognizes and respects individual coaching styles.
	Evaluation in the NCCP is evidence-based.
	The evidence in NCCP evaluations consists of observable coaching behaviour that is used to determine whether a coach meets a given criterion.
	The evidence in NCCP evaluations may come from several sources.
	Evidence demonstrated during an evaluation may not reflect all of the elements or objectives identified in training activities.
	Coaches are fully advised of the evidence that will be used to determine whether they meet a given criterion. This helps them achieve certification.
	Coaches seeking certification are evaluated by NCCP-trained and NCCP-accredited Coach Evaluators.
Additi	ional Points
	Evaluation requirements, procedures, and methods are (1) administratively feasible, (2) professionally acceptable, (3) publicly credible, (4) legally defensible, (5) economically affordable, and (6) reasonably accessible.
	Evaluation is preceded by NCCP training or relevant experience.
	NCCP training activities prepare coaches to meet certification standards.
3.	3 Outcomes, Criteria, and Evidence
	ation in the NCCP is based on a systematic approach to determining whether coaches NCCP standards. This approach has three key components:
	Outcomes
	Criteria
	Evidence

CRITERIA: These are the components of an outcome that will be evaluated

Every outcome is associated with one or more criteria.

Criteria depend on the coaching context. For example, in the Community Sport – Initiation context, the outcome Provide Support to Athletes in Training has one criterion, but in the Competition – Introduction context, it has three criteria.

Criteria *may* be sport-specific. The quantity and quality of criteria associated with a particular outcome contribute to the NCCP minimum standard for evaluation.

EXAMPLE - Provide Support to Athletes in Training Criteria:

- Community Sport Initiation context: Lead participants in appropriate activities
- Competition Introduction context: Implement an appropriately structured and organized practice

EVIDENCE: This is what the Coach Evaluator must observe and measure to confirm that the candidate meets the NCCP standard for each criterion

All criteria are associated with one or more pieces of evidence. Evidence is what the coach actually does. It is observable **and** measurable.

The more evidence the Coach Evaluator must observe and measure, the more demanding the evaluation will be.

Evidence *may* be sport-specific. The quantity and quality of criteria associated with a particular outcome contribute to the NCCP minimum standard for evaluation.

Together with the outcomes and criteria, the evidence is used to determine the NCCP minimum standard for evaluation.

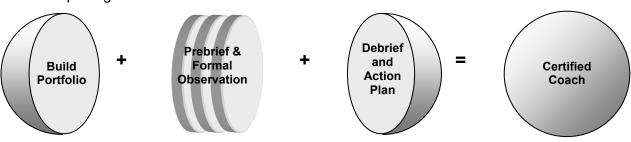
EXAMPLE - Competition - Introduction Criterion and Evidence for the Provide Support to Athletes in Training Outcome

- Criterion: Implement an appropriately structured and organized practice
- Evidence: Deliver a practice that matches the goals identified in the practice plan; activities contribute to development of skills, tactics, or athletic abilities; equipment is available and ready to use

3.4 Evaluating Coaches in the NCCP

Evaluating coaches in the NCCP evaluation process involves:

- Portfolio evaluation
- □ Prebrief
- □ Formal observation
- □ Debrief
- Action planning
- Reporting/Administration



3.4.1 Portfolio Evaluation

- ☐ The portfolio evaluation enables the Coach Evaluator to determine the readiness of the coach candidate for the formal observation.
- ☐ The coach must register with the appropriate sport body and submit all required portfolio pieces in advance of a formal observation being scheduled.
- ☐ The Coach Evaluator must review the portfolio using the appropriate evaluation tool(s) and then communicate the feedback to the coach in a timely manner.
- ☐ Successful completion of the required portfolio pieces will determine readiness for the formal observation.
- Once it is established that the candidate is ready for the formal observation, the Coach Evaluator should notify the appropriate sport body to schedule the formal observation.
- When the formal observation is scheduled, the Coach Evaluator begins the prebrief process.

3.5 Certification Standard

Certification standard refers to the degree to which coaches meet a given criterion. An achievement scale is used to determine whether or not a coach meets or exceeds the minimum standards. For example, a five-point achievement scale might be:

- 5 Expert
- 4 Advanced
- 3 NCCP Minimum Standard includes the evidence that describes the minimum standard for what a coach does
- 2 Near Standard
- 1 Well Below Standard

While the achievement scale may differ, all must include the NCCP Minimum Standard.

Coaches seeking certification for a given context must be evaluated and must achieve at least NCCP Minimum Standard in all the relevant criteria required for that context in their evaluation.

3.6 NCCP Database (the Locker)

The NCCP Database tracks the outcomes and criteria with a (T) for the criteria that have been trained, and with an (E) for the criteria that have been evaluated. The Database does *not* track evidence.

3.7 Administration and Logistics of Evaluation

There are some administrative aspects that sports should consider when designing evaluation protocols. The following are examples of some of the administrative aspects that sports may consider implementing.

3.7.1 Payment and Honoraria of Evaluations

The following schedule outlines the recommended guidelines regarding the payment of Evaluators if one Evaluator is responsible for facilitating the evaluation process.

Upon registering for the evaluation process the coach pays the fee to the appropriate sport governing body (P/TSO or NSO).
The Evaluator receives two (2) payments from the appropriate sport governing body: one upon completing the marking of the portfolio evaluation; and the second upon submission of the evaluation documentation, action plan copy, and event entry in the NCCP Database (the Locker).
If more than one Evaluator is involved in the evaluation process, then the NSO must identify appropriate payment schedules for specific contributions towards a coach candidate's evaluation. This may involve specific requirements for the evaluation of certain NCCP outcomes.

3.7.2 Appeals and Audits of Evaluations

Sports should consider recommending a process for evaluation appeals and audits for Evaluators. Coaches must be able to appeal an unsuccessful evaluation.

It is recommended that Master Evaluators complete an audit of coach evaluations on a regular schedule (e.g., every two years).

It is recommended that audits and appeals be submitted to the National Sport Organization for review by a technical committee.

Documentation for an audit and appeal might include the following.

Culi	neritation for an addit and appear might include the following.
	The coach candidate portfolio with the Evaluator's marking template.
	A video tape of the coach candidate's practice session, or all templates used during the observation by the Evaluator.
	All documentation related to the formal evaluation(s), debriefing procedure and action plan.

Upon completing the review, a report should be provided outlining the critical factors in the evaluation process that can be improved or required by the coach candidate or Evaluator.

It is recommended that a cost be associated in order to launch an appeal process.

If an appeal is unsuccessful, the coach may need to re-engage in the evaluation process or complete specific areas for improvement. If another formal observation is warranted then it must be completed with a different Evaluator and include the payment of designated fees. The National Sport Organization must provide the coach with an alternative Evaluator.

In cases where an alternate Evaluator is not available, the NSO should cover the costs of an alternate Evaluator to evaluate the coach. Costs may include travel, accommodation, and meals.

3.8 Recognition of Coaching Competence

The NCCP is a competency-based program based on coaching abilities, meaning the NCCP is a program that certifies coaches based on proven abilities to "DO" certain things deemed important to meet the needs of the participants they coach. The NCCP is competency based, and as a result certification is based upon what a coach is able to demonstrate, not the training they may or may not have undergone.

Coaches must go through the evaluation process for the context in which they are coaching. Evaluation must include the entire evaluation process for the context in which the coach is being certified (including online multi-sport evaluations). This ensures the coach is able to demonstrate the required competencies for the context, and removes the need for the NSO or other partners to "judge" the relevance or rigor of the many different international programs that exist.

Coaches do not receive credit for "training" modules that they do not complete, but will be able to achieve "certified" status upon a successful evaluation. This only applies in contexts where certified status is available to coaches. There is no such thing as "equivalency".

This respects and recognizes current coaching competence, which includes Canadian coaches with significant coaching experience or related background, and foreign coaches with approved training and certification.

To pursue recognition of coaching competence through Shooting Federation of Canada	í :
☐ Request to SFC	
☐ Send resume with education, experience and background	
☐ Review by the SFC Coach Advisory Committee	

Other information as required.

4 COACH DEVELOPERS

Who coaches the coaches? NCCP Coach Developers do!

According to the International Council for Coaching Excellence (ICCE), Coach Developers "are not simply experienced coaches or transmitters of coaching knowledge – they are trained to develop, support, and challenge coaches to go on honing and improving their knowledge and skills in order to provide positive and effective sport experiences for all participants." In short, Coach Developers need to be experts in learning, as well as experts in coaching.

NCCP Coach Developers include Master Learning Facilitators, Advanced Learning Facilitators, Learning Facilitators, Master Evaluators, Advanced Evaluators, and Coach Evaluators.

Shooting Federation of Canada only uses Master Coach Developers, Coach Developers and Coach Evaluators.

The typical pathway for someone who wants to be a Coach Developer involves the following steps:



Training: Coach Developer candidates must complete rigorous training, and this training is now being made consistent across Canada. The following training is required by all Coach Developers:

- ☐ Core Training: Provides Coach Developers with the skills to perform their role.
- ☐ Content-specific Training (sport or multi-sport): This includes micro-facilitation which gives Coach Developers an opportunity to practise delivery with their peers.
- □ **Co-delivery:** This is a chance for the new Coach Developer to practise with real coaches alongside an experienced Coach Developer.

Once a Coach Developer has all of the above training pieces they are considered "TRAINED".

Evaluation: Evaluation confirms that the Coach Developer is capable of certain abilities which are deemed important in the training of coaches.

Once a Coach Developer has been evaluated they are considered: "CERTIFIED".

For more information please visit: http://www.coach.ca/coach-developer-training-s16933.

4.1 Identification and Selection of Coach Developers

There are two ways to become a Coach Developer candidate:

- Master Coach Developers (MCDs), Coach Developers (CD's) and Coach Evaluators (CEs). All Provincial/Territorial Sport Organizations (P/TSOs), and National Sport Organizations (NSOs) can identify Coach Developer candidates.
- ☐ Individuals can nominate themselves.

When establishing a pool of candidates, partners should try to balance the regional training requirements for their sport with the need to have appropriate representation of all regions in Canada. Many candidates are coaches who are already involved in the NCCP or individuals with backgrounds in physical education, kinesiology, or similar areas of study. The competencies of the Coach Developers are clearly indicated in the Evaluation Tools.

Individuals who nominate themselves are sent the template for the Letter of Self-nomination and are asked to fill in this letter and submit it to their Provincial/Territorial Sport Organization (P/TSO) or Provincial/Territorial Coaching Representative (P/TCR), along with their resume and NCCP Certification Transcript, if applicable.

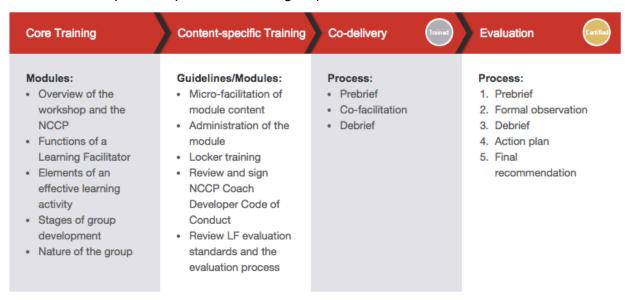
4.2 Coach Developer

Every NCCP workshop is led by a trained Coach Developer (CD) who has undergone a standardized training process. CD's are crucial to the development of skilled, knowledgeable coaches who are then able to develop safer, happier athletes/participants.

The goal of an CD is to effectively facilitate sessions that result in the development of coaches who are able to demonstrate their abilities and meet the standards established for certification. An CD should have the appropriate knowledge, skills, and attitudes to facilitate workshops using the competency-based approach. In addition, they serve as contributing members of the community and ambassadors for the NCCP.

4.2.1 How to Become a Coach Developer

All Coach Developers complete the following steps:



For more information please visit: http://www.coach.ca/learning-facilitator-p156718.

4.2.2 Selecting Coach Developers

The success of NCCP training rests to a large degree on the quality of the individuals selected as Coach Developers.

It is recommended that Coach Developers are:

- ☐ Trained or certified in the context they are delivering in;
- ☐ Good communicators: have the ability to speak clearly and communicate professionally;
- Good presenters: are comfortable presenting in front of a group, are well spoken, are able to keep presentations to time limits, and able to adapt to questions and changes;
- ☐ Good facilitators: are able to facilitate discussions, actively listen, evoke participation, and move discussions along when need be;
- ☐ Good organizers: are well prepared, organized, and professional;
- ☐ Also: approachable, ethical, responsible, and self-confident.

It is recommended that Coach Developers have the following sport-specific experience, background, and abilities:

- Recognised as a national or provincial leader in coaching education
- Excellent facilitation skills
- Sound, advanced technical knowledge of the discipline's firearm(s)
- Strong advocate of the new NCCP
- Positive attitude and ability to work constructively with others
- Previous teaching/facilitating experience
- Post secondary education in health sciences, kinesiology, physical education or related discipline
- Instruction Beginner or Level 2 certified coach with minimum 5 years coaching experience in a specific shooting discipline (pistol, rifle, shotgun)
- Completion of Multi-Sport Make Ethical Decisions, Plan a Practice and Nutrition and MED on-line evaluation

4.3 Responsibilities of the Coach Developer

1. Planning, Preparation and Follow-up

- communicates with host organisation to establish parameters of workshop
- communicates with host organisation and SFC to ensure all candidates are SFC members
- arrives at workshop venue prepared with necessary materials and equipment
- inspects workshop venue, including range, to ensure equipment is appropriate, in place and functioning correctly
- completes and distributes administrative material at the completion of the workshop

2. Leading and Communicating

- draws clear links between each learning activity and the desired coaching outcome
- presents situations clearly and guides participants through the problem solving process
 - allows participants to solve the problems presented in the workshop
 - identifies key issues in a given situation and structures the environment to permit a process of guided discovery
 - allows instructors to attempt to solve a problem before exposing them to a referenced solution
 - checks for understanding of the presented material
- manages group discussions by:
 - ensuring all participants are working on task
 - reminding participants to use their present coaching situation as a point of reference
 - ensuring that all participants have the opportunity to discuss and exchange ideas
 - structuring the time and environment to ensure that there are little or no periods of inactivity
 - limits interventions to answering questions, clarifying a task, referencing material or providing instruction
 - generating enthusiasm in the assigned activities
 - working collaboratively with participants to generate ideas
- intervenes in group discussions only in the following situations:
 - the discussion is off topic
 - the discussion is being led by one person
 - the conclusions being reached are incorrect (contrary to the reference material)
 - the group is at an impasse
 - the group is ready for the next task
- attempts to learn the names of all participants, and addresses each participant by his/her name
- listens actively and effectively
- articulates ideas clearly and concisely
- draws on the prior experience of the group

3. Valuing and Modelling

- Understands and clearly articulates the NCCP Code of Ethics
- Understands and clearly articulates the philosophy of the NCCP
- Uses non-discriminatory, non-sexist and inclusive language
- Shares attention among all participants in the workshop
- Develops a working relationship with participants and demonstrates an awareness of the leadership role of a CD
- Promotes the value and quality of NCCP certification
- Promotes personal and professional development for instructors
- Willing to accept constructive criticism
- Willing to provide feedback toward the ongoing development of the workshop materials
- Assesses others fairly and accurately
- Seeks to continue improving CD skills, and pursues ongoing development opportunities
- Behaves in a professional manner throughout the workshop
- Dresses appropriately for facilitating a workshop

4. Programme and Subject Matter Expertise

- Understands and can clearly articulate the structure of the NCCP and the SFC NCCP Coach Development model
- Understands and can clearly articulate the coaching outcomes for which the workshop was designed
- Is able to assess where participants fit within the SFC coaching model, and to give advice on further coaching development
- Can apply the content of the reference material in a practical sense
- Can relate the safety issues in Shooting
- Can relate the athletic abilities to the requirements of Shooting
- Understands the growth and development guidelines as they relate to Shooting, using SFC's LTAD model phases for this context
- Understands the stages of skill development in Shooting in the I-B Context

5. Technology

 Is familiar with and can use technologies, overhead projector, computer-projected image technologies and computer/internet system if appropriate

Core Training

Core Training for Coach Developers is a mandatory component of training for Coach Developers. It is recommended that Core Training is completed prior to coming to Content-specific Training.

Core Training can be accessed through the P/TCR in each province or territory.

4.3.1 Content-specific Training

Content-specific Training is a mandatory component of training for Coach Developers. Content-specific Training will include a micro-facilitation component of the content that will be delivered.

All Coach Developers must sign the *NCCP Coach Developer Code of Conduct* during Content-specific Training.

Conte	nt-specific Training will also include:
	Content-specific Training is a 3-4 day training to prepare Coach Developers for the content they will deliver.
	Micro-facilitation of program content
	4.3.2 Co-delivery

All Coach Developers must co-facilitate a workshop with an experienced Coach Developer prior to facilitating a workshop on their own.

Co-facilitation should occur within 6 months of Content-specific Training.
Co-facilitation is part of training and therefore the person being trained will not be paid.
A Learning Facilitator candidate may be required to co-facilitate a workshop a number of times before facilitating a workshop on their own.

4.3.3 Evaluation

All Learning Facilitators must be evaluated to become certified Coach Developers.

Coach Developers should be evaluated within two years.
Coach Developers will be evaluated either in person (ideal) or by video submission.
Coach Developers will be evaluated against the CAC Learning Facilitator Outcomes, Criteria, and Evidence.
All Coach Developers must complete the Make Ethical Decisions online evaluation.

4.3.4 Maintenance of Certification

All Coach Developers are required to attain 20 PD points over 5 years to maintain their certification.

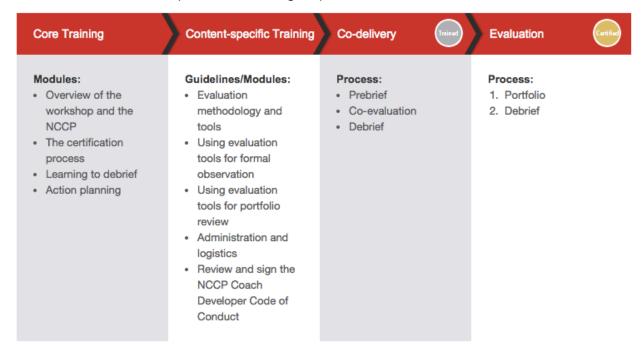
4.4 Coach Evaluator

A Coach Evaluator's role is to contribute to the development of coaches after they have acquired their NCCP training. This includes assessment, evaluation, debriefing, and follow-up with coaches trying to achieve Certified status. Coach Evaluators are experts in the observation process and have in-depth knowledge of the outcomes, criteria, and evidence that comprise the evaluation tools that establish NCCP standards for coaches of a particular sport context.

Coach Evaluators act as ambassadors of the NCCP and as a resource to coaches seeking to augment and validate their coaching abilities.

4.4.1 How to Become a Coach Evaluator

All Coach Evaluators complete the following steps:



For more information please visit: http://www.coach.ca/coach-evaluator-p156721.

4.4.2 Selecting Coach Evaluators

The success of any evaluation program rests to a large degree on the quality of the individuals selected as Coach Evaluators. Clearly, it is critical that quality control be exerted when appointing someone as a Coach Evaluator, as not everyone possesses the experience, skills, or attitudes to be effective in this position.

It is recommended that Coach Evaluators have:

- a minimum of 3 years of coaching experience in the context in which evaluation takes place;
 successfully completed the NCCP Make Ethical Decisions training and/or evaluation
- requirements;
- credibility with their peers;
- ☐ high ethical standards and leadership skills;

a desire to see the coach certification system as well as the sport grow;					
☐ time and energy to commit to the evaluation process;					
□ proven guiding and facilitation skills;					
☐ the ability to be critically reflective and ask questions; and					
☐ the ability to listen actively to the candidate.					
Although desirable, it is not critical that the Coach Evaluator have a higher position and significantly greater coaching experience than the candidate.					
t is recommended that Coach Evaluators have the following sport-specific experience, background, and abilities:					
4.4.3 Core Training					
Core Training for Coach Evaluators is a mandatory component of training for Coach Evaluat t is recommended that Core Training is completed prior to coming to Content-specific Traini					
Core Training can be accessed through the P/TCR in each province or territory.					
4.4.4 Content-specific Training					
Content-specific Training is a mandatory component of training for Coach Evaluators. Conte specific Training will include a micro-evaluation component, using sport-specific evaluation cools.	nt-				
All Coach Developers must sign the <i>NCCP Coach Developer Code of Conduct</i> during Contespecific Training.	nt-				
Content-specific Training will also include:					
Content-specific Training is a <insert number=""> day training to prepare Coach Evaluation for the tools they will use in evaluation.</insert>	tors				
4.4.5 Co-delivery					
All Coach Evaluators must co-evaluate with an experienced Coach Developer prior to performing an evaluation on their own.					
☐ Co-evaluation should occur within <x weeks=""> of Content-specific Training.</x>					
☐ Co-evaluation is part of training and therefore the person being trained will not be part	id.				
A Coach Evaluator candidate may be required to perform co-evaluation a number of times before performing an evaluation on their own.					
4.4.6 Evaluation					
All Coach Evaluators must be evaluated to become a certified Coach Evaluator.					
☐ Coach Evaluators should be evaluated <insert frame="" time="">.</insert>					
☐ Coach Evaluators will be evaluated by submitting a portfolio.					
☐ All Coach Evaluators must complete the Make Ethical Decisions online evaluation.					

4.4.7 Maintenance of Certification

All Coach Evaluators are required to attain 20 PD points over 5 years to maintain their certification.

4.5 Master Coach Developer

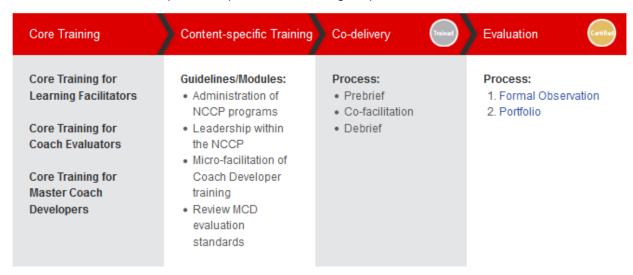
The role of the Master Coach Developer (MCD) is to train, to evaluate, to support, and to mentor Coach Developers(CDs), Coach Evaluators (CEs), and other MCDs. In addition, MCDs play a key role in promoting the NCCP.

Master Coach Developers must possess adequate knowledge and expertise in facilitation to assist in training Coach Developers and to lead workshops and professional development experiences for Coach Developers.

It is expected that Master Coach Developers will have more responsibility in a supportive role with Coach Developers during workshops, evaluations, and in Coach Developer development. MCDs should be willing and able to lend support to Coach Developers, program administrators, and delivery host agencies.

4.2.3 How to Become a Master Coach Developer

All Master Coach Developers complete the following steps:



For more information please visit: http://www.coach.ca/master-coach-developer-p156720.

4.2.4 Selecting Master Coach Developers

Each body responsible for the training and selection of its own Master Coach Developers. The criteria for the selection of MCDs vary from governing body to governing body. While the specifics may vary, MCDs usually:

- ☐ Have five years of experience as a Coach Developer and/or Coach Evaluator;
- ☐ Are Certified as a Coach Developer and/or Coach Evaluator;
- ☐ Have successfully completed the Make Ethical Decisions online evaluation;
- Are trained or educated in an area related to coaching or coach education;

	Have experience in coaching or a specific sport.
	umber and duties of MCDs vary greatly from one governing body to the next. Again, while ecifics may vary, the duties of an MCD usually include:
	Helping with selection of the Coach Developers, Coach Evaluators, and other Master Coach Developers
	Training of the Coach Developers, Coach Evaluators, and other Master Coach Developers
	Evaluation of the Coach Developers, Coach Evaluators, and other Master Coach Developers
	Mentoring of the Coach Developers, Coach Evaluators, and other Master Coach Developers
	commended that Master Coach Developers have the following sport-specific experience, round, and abilities:
	4.2.5 Core Training
	Training for Coach Developers, Core Training for Coach Evaluators, and Core Training for Coach Developers are mandatory components of training for Master Coach Developers.
It is re Traini	commended that all Core Training is completed prior to coming to Content-specific ng.
Core ⁻	Training can be accessed through the P/TCR in each province or territory.
	4.2.6 Content-specific Training
Conte	nt-specific Training is a mandatory component of training for Master Coach Developers. nt-specific Training will include a micro-facilitation and/or a micro-evaluation component of intent that will be delivered.
	ach Developers must sign the NCCP Coach Developer Code of Conduct during Contentic Training.
Conte	nt-specific Training will also include:
	Content-specific Training is a two day training to prepare Master Coach Developers for the content they will deliver.
	4.2.7 Co-delivery
	aster Coach Developers must co-facilitate Coach Developer training and/or Coach ator training with an experienced Coach Developer prior to facilitating training on their
	Co-facilitation should occur within six weeks of Content-specific Training.
	Co-facilitation is part of training and therefore the person being trained will not be paid.
	A Master Coach Developer candidate may be required to co-facilitate training a number of times before facilitating training on their own.

4.2.8 Evaluation

All Master Coach Developers must be evaluated to become a certified Master Coach Developer.

- ☐ Master Coach Developers should be evaluated within 1 year of training.
- ☐ Master Coach Developers will be evaluated by submitting a portfolio.
- ☐ All Master Coach Developers must complete the Make Ethical Decisions online evaluation.

4.2.9 Maintenance of Certification

All Master Coach Developers are required to attain 20 PD points over 5 years to maintain their certification.

5 **BUSINESS MODEL**

5.1 Communication

5.1.1 Inclusivity, Accessibility, and Official Languages

All components of the NCCP should be accessible to and inclusive of: any gender, visible minorities, the aboriginal community, and of persons with a disability. The language and content should be appropriate for the varied target groups. In addition, all materials for each context must be launched simultaneously in both official languages, following final approval.

The CAC must hold co-copyright with the respective NSO on all materials produced by the NSO

5.1.2 Copyright

ΑII

h C	AC financial support. The principles of this agreement are as follows:
	The NSO must ensure to provide all copyright warnings for the user;
	The NSO must include and use the approved NCCP recognition guidelines. The CAC will provide the NSO with the materials in electronic format (or camera-ready artwork) in both official languages, for incorporation into NSO final materials;
	World co-copyright is held jointly by the respective NSO and the CAC with a corresponding credit line to the NSO;
	The NSO may distribute and sell non-integrated materials as it sees fit and will retain 100% of any income it receives from its own sale of materials. The sale of integrated materials will be governed by stipulations in the memorandum of agreement signed by the CAC and the NSO;
	The CAC may, at its discretion, use the materials in composite products related to coach education.
	5.1.3 Identification and Credit
NC	5.1.3 Identification and CreditCP materials produced require the following:
	CP materials produced require the following:
-	CP materials produced require the following: Use of the coach.ca and NCCP logos on the title page or screen of all NCCP materials;
	CP materials produced require the following: Use of the coach.ca and NCCP logos on the title page or screen of all NCCP materials; Proper credit given to the Government of Canada; Clear acknowledgment of the NSO and CAC co-copyright for materials developed with CAC financial support, and sole NSO copyright for materials developed without CAC
	CP materials produced require the following: Use of the coach.ca and NCCP logos on the title page or screen of all NCCP materials; Proper credit given to the Government of Canada; Clear acknowledgment of the NSO and CAC co-copyright for materials developed with CAC financial support, and sole NSO copyright for materials developed without CAC financial support;
	CP materials produced require the following: Use of the coach.ca and NCCP logos on the title page or screen of all NCCP materials; Proper credit given to the Government of Canada; Clear acknowledgment of the NSO and CAC co-copyright for materials developed with CAC financial support, and sole NSO copyright for materials developed without CAC financial support; Use of the phrase "Printed in Canada" on all printed materials;
	CP materials produced require the following: Use of the coach.ca and NCCP logos on the title page or screen of all NCCP materials; Proper credit given to the Government of Canada; Clear acknowledgment of the NSO and CAC co-copyright for materials developed with CAC financial support, and sole NSO copyright for materials developed without CAC financial support; Use of the phrase "Printed in Canada" on all printed materials; Materials from other sources be properly credited;

The

"The National Coaching Certification Program is a collaborative program of the Government of Canada, the provincial/territorial governments, the national/provincial/territorial sport organizations, and the Coaching Association of Canada."

Please contact your Coaching Consultant to access a template that includes these statements.

The following statement must appear in the Coach Resources (workbooks):

The Collection, Use, and Disclosure of Personal Information

"The Coaching Association of Canada collects your NCCP qualifications and personal information and shares it with all NCCP partners according to the privacy policy detailed at www.coach.ca. By participating in the NCCP you are providing consent for your information to be gathered and shared as detailed in the privacy policy. If you have any questions or would like to abstain from participating in the NCCP please contact coach@coach.ca."

CAC permissions must be obtained for re-printed materials including content, photos, and illustrations.

5.2 Responsibilities and Planning

5.2.1 National Sport Organization (NSO)

☐ Develop and update the SFC coach programs and materials				
☐ Provide information to P/TSOs regarding the coaching programs				
☐ Train and monitor MCDs and CDs, Master Evaluators/Evaluators				
☐ Work with the Coaching Association of Canada (CAC)				
☐ Host webinars/calls to update Coach Developers annually				
☐ Recruit sponsors for program				
5.2.2 Provincial/Territorial Sport Organizations (P/TSOs)				
☐ Identify future MCD and CD candidates				
☐ Promote the coaching programs within their jurisdiction				
☐ Work with their provincial/territorial coaching association to access grants and promote the programs				
☐ Coordinate and administer the coaching programs in their jurisdiction				
☐ Schedule coaching workshops/evaluations in consultation with MCDs/CDs, MEs/Es				
☐ Collect fees for the coaching programs and pay for its expenses				
☐ Print materials for the workshop in consultation with MCDs/CDs				
☐ Order coaching material 2 weeks prior to workshop				
☐ Work with stakeholders, including local clubs and schools, to offer workshops				
5.2.3 Local Sport Organizations (LSOs)				
☐ Identify local coaches and potential coaches				
☐ Organize clinics based on interest				

☐ Promote clinics

5.2.4 MCDs/CDs

☐ Operate coaching workshops. Minimum of 1 workshop/2 years with a preference to rur 3+/year
☐ Complete an event in the Locker (NCCP database) for every workshop and submit the information to SFC within 1 month by email or recording the training in The Locker
☐ Report back to SFC based on feedback from workshops
☐ Take at least one 4-hour course related to coaching every 3 years
☐ Attend SFC MCD/CD conference calls
☐ MCD-only, supervise CDs

5.2.5 The Locker (the NCCP Database)

□ SFC has access to report trainings in the Locker. Coach Developers are required to submit their events for every workshop to SFC within 1 month. Training and evaluation events will be recorded in The Locker by SFC.

5.2.6 Succession Planning

The SFC will be examining the process that will determine who has jurisdiction for the selection and recruitment of MCDs/CDs and Master Evaluators/Evaluators.

Currently, SFC has the following trained MCD's and M/Es to deliver the Instructor-Beginner Program and Competition – Development program. Additional CDs/Es will be trained provincially as needed.

Name Mario Dimitrov Lisa Borgerson Rick Ward	Discipline Pistol Pistol Pistol/AWAD	Prov NL SK ON	Program I-B/C-D I-B/C-D I-B/C-D	Coach Developer Type MCD & M/E MCD & M/E MCD & M/E
Chantel Spicer	Pistol/Rifle	ВС	I-B/C-D	MCD & M/E
Pat Landals	Rifle	ВС	I-B/C-D	MCD & M/E
Carrie Johnston	Rifle	BC	I-B/C-D	MCD & M/E
Darryl Craig	Rifle	ВС	I-B/C-D	MCD & M/E
Dave Woolridge	Rifle	NL	I-B/C-D	MCD & M/E
Richard Lanning	Rifle	ON	I-B/C-D	MCD & M/E
Philippe Praprotnik	Rifle	ΥK	C-D	MCD & M/E
Gale Stewart	Rifle	QC	I-B/C/D	MCD & M/E
Susan Eymann	Rifle	AB	I-B/C/D	MCD & M/E
Ray Fisher	Rifle/Pistol	NS	I-B/C-D	MCD & M/E
Adam Neish	Rifle	MB	I-B/C-D	MCD & M/E

Sandra Honour	Shotgun	AB	I-B/C-D	MCD & M/E
Susan Nattrass	Shotgun	AB	I-B/C-D	MCD & M/E
Don Kwasnycia	Shotgun	ON	I-B/C-D	MCD & M/E
Florin Marinache	Shotgun	ON	I-B/C-D	MCD & M/E
David Moscrop	Shotgun	MB	C-D	MCD & M/E

I-B = Instruction – Beginner, C-D = Competition – Development

5.2.7 Recruitment and Retention

Shooting Federation of Canada is working at developing ongoing reward programs for coaches that complete training and obtain full certification. Currently coaches receive badges upon completion of coach training and are eligible to apply for coach development grants through the SFC.

5.3 Fee Structure, Payment, and Honorarium

5.3.1 Workshop Registration Fees

Instruction – Beginner Workshop	\$100.00, Payable to the SFC		
Instruction – Beginner Evaluation	\$75.00, Payable to SFC		
Re-evaluation of Instruction-Beginner	\$ 75.00 fee, Payable to SFC		
Shooting Comp-Dev Workshop #1	\$ 150.00, payable to SFC		
Shooting Comp-Dev Workshop #2	\$ 150.00, payable to SFC		
Make Ethical Decisions online evaluation Managing Conflict online evaluation Leading Drug-free Sport online evaluation	 Currently \$85 charge for each online evaluation only if the coach has not completed the training Free if training module has been completed 		
Portfolio Evaluation Instruction Beginner In-Practice Evaluation Comp-Dev In-Competition Evaluation Comp- Dev	 \$ 50.00 payable to SFC for Portfolio \$75.00 payable to SFC for each of the in practice and in competition evaluation even if submitted by video. 		
Re-evaluation of Comp-Dev sections	• \$50.00/\$75.00 as above. Payable to SFC		

^{*} SFC will pay Evaluator honorarium out of evaluation fee collected and the coach being evaluated is responsible for Evaluator expenses incurred as a result of travel.

Advanced Coaching Diploma Full program, assessment included

Activity	Cost
non-refundable application	\$75
Complete ACD	\$4000
sport fees	See present ISSF fee schedule

À la carte

Activity	Cost
ACD theme, assessment included	\$1250
ACD modules, assessment included	\$400

Challenging ACD Modules

All fees for modules are outlined in the ACD Operations Manual. Coaches may choose to engage challenge of module on an intermittent basis for a fee of \$300.00 per module. Accessing the ACD may be part of the coach's PD plan and therefore, may pay full program fee (\$4000.00) in installments

Challenge process, special occasions only

Activity	Cost
COPSIN fees for panel assessment (ACD lead plus 2 content specialists)	\$2000
sport fees	can vary

5.3.2 Coach Developer Honorarium

Instruction – Beginner LF/CD Fees: \$250 a day plus travel paid by the host organization

Instruction – Beginner MCD Fees: \$350 per day plus travel paid by the host organization

Instruction – Beginner Evaluator Fees: SFC will pay the evaluator \$50 honorarium. Coach being evaluated is responsible for travel and other expenses

Instruction – Beginner Master Evaluator Fees: \$350 per day plus travel paid by the host organization

Competition – Development LF/CD Fees: \$250 a day plus travel paid by the host organization

Competition – Development MCD Fees: \$350 per day plus travel paid by the host organization

Competition – Development Evaluator Fees: SFC will pay the evaluator \$50 honorarium. Coach being evaluated is responsible for travel and other expenses

Competition – Development Master Evaluator Fees: \$350 per day plus travel paid by the host organization

Advanced Coaching Diploma and ISSF course instructor fees to be determined by host organizers.

5.4 Recommendations and Legislation

5.4.1 Recommendations

Coaching Context	Certification Level
National Team (International)	Competition-Development Advanced Gradation/Competition High Performance
Olympic / Paralympic & Pan American Games	Competition-Development Advanced Gradation/Competition High Performance
Continental Shooting Championships (CAT)	Competition-Development Advanced Gradation/Competition High Performance
Commonwealth Games	Competition-Development Advanced Gradation/Competition High Performance
Development Team	Competition-Development Advanced Gradation
Junior National Team	Competition-Development Advanced Gradation
Youth Olympic Games	Competition-Development Advanced Gradation
Commonwealth Youth Games	Competition-Development Advanced Gradation
Canada Games	Competition-Development
National Championships	Competition-Development
Provincial Games/Championships	Competition-Development
Club Coach	Instruction-Beginner

5.4.2 NSO Legislated NCCP Certification Requirements

Shooting Federation of Canada National Championships Policy

In order to assure that Provincial/Territorial Coaching Staff are obtaining proper training to provide to athletes, and in alignment with Sport Canada expectations, the Shooting Federation of Canada is establishing the following requirements for coaches who wish to participate in the National Championships and other nationally sanctioned events:

- For the 2022 National Championships -75% of Provincial/ Territorial Coaching Staff have achieved a minimum of Competition Development "In Training" status in The Locker. Remaining coaching staff must be Instruction Beginner Certified in the respective discipline.
 - To satisfy this requirement, a coach must complete a minimum of one shooting discipline specific workshop.
- For the 2023 National Championships 75% of Provincial/Territorial Coaching Staff have achieved a minimum of Competition

Development "Trained" status in The Locker. Remaining coaching staff must be Instruction Beginner Certified in the respective discipline.

- To satisfy this requirement, a coach must complete 6 out of 9 Competition Development multisport courses and a minimum of one shooting discipline specific workshop.
- For the 2024 National Championships -75% of Provincial/Territorial Coaching Staff have achieved Competition Development "Certified" status in The Locker. The remaining coaching staff must be Instruction Beginner Certified in the respective discipline.
 - To satisfy this requirement, a coach must complete both shooting discipline specific workshops with portfolio, 9 out of 9 multisport modules (with online evaluations passed) and 'in-practice' and 'in-competition' evaluations.

5.5 Maintenance of Certification and Professional Development

The Coaching Association of Canada and its partners recognize the value of having certified NCCP coaches that are engaged in Professional Development programs which reinforce the values of lifelong learning and sharing amongst the coaching community.

In order for NCCP coaches to maintain their certified status, they will be required to obtain Professional Development (PD) points. PD points can be earned through a multitude of activities that coaches already participate in, including: national and provincial sport organization conferences and workshops, eLearning modules, NCCP workshops, coach mentorship programs, and active coaching. In most cases coaches are already earning their required PD points – Maintenance of Certification Status is simply the introduction of tracking these points and recognizing coaches for their efforts. Shooting Federation of Canada highly recommends that coaches complete the Coaching Athletes with Disabilities e-learning module.

Mainte	enance of certification is essential to:
	Ensuring coaches stay current with new coaching practices and knowledge;
	Maintaining the integrity of the NCCP;
	Maintaining consistency with the standards of other professions;
	Reinforcing the values of lifelong learning and continuous improvement.
	cation within the NCCP shall be valid for a maximum period. The concept of "life-span of certification" shall apply to coaches who:
	Are already certified according to the standards of the Levels-NCCP.
	Are certified according to the standards of the Levels-NCCP while it is still in effect.
	Are certified according to the standards of an NCCP context's core certification and gradations.

Maintenance of certification must be based on active coaching and professional development.

	Minimum Professional Development credits required if the period for renewal of certification is:				
Context (includes any gradation)	5 years	4 years	3 years	2 years	1 year
Community Sport Instruction – Beginners	10 points	8 points	6 points	4 points	2 points
Competition – Development	30 points	24 points	18 points	12 points	6 points
Competition – Development Advanced Gradation	30 points	24 points	18 points	12 points	6 points
Competition – High Performance	30 points	24 points	18 points	12 points	6 points

An NSO may require more than the minimum number of Professional Development credits in any or all contexts in which it assigns "Certified" status. SFC coaching summits, conferences, Sport Leadership Conference, ISSF conferences and licenses, etc. All count towards professional development.

Professional development opportunities and points allocated are as follows:

	Active Category	Points	Limitations
	Active Coaching	1 point/year for every season coached OR 1 point/year for learning Facilitator or Evaluator activity	To a maximum number of points equal to the number of years of the certification renewal period, e.g. 3 points, if certification period is 3 years
pecific	NCCP Activity	5 points/training module or evaluation event	No maximum or minimum
Sport Specific	Non-NCCP Activity	1 point/hour of activity up to 3 hours maximum	No minimum or maximum
	Coach self-directed activity	3 points for the valid certification period	Maximum of 3 points for certification renewal period
	Re-evaluation in context	100% of the points required for PD credit in the context	No other PD is required if coach chooses re-evaluation
port	NCCP activity	5 points/training module or evaluation event	No maximum or minimum
Multi-sport	Non-NCCP activity	1 point/ hour of activity up to 3 points maximum	To a maximum of 50% of the required PD credit for the context in a certification renewal period

For more information please visit: http://www.coach.ca/maintenance-of-certification-s16745.

5.6 Quality Control

5.6.1 Course Evaluation

All coaches completing coach training and evaluation will complete a feedback form. All LFs/CD's and Evaluators will also provide feedback to Shooting Federation of Canada following training and evaluation events. Shooting Federation of Canada will follow up after each workshop delivered, with the LF's/CD's to get new ideas on delivery or activities. Information / feedback collected by the MCD's and CE's will be collated by the committee.

5.6.2 Program Monitoring and Evaluation

The program and its impact will be assessed on a yearly basis with a major review every two years. Feedback from coaches, MCDs, LFs/CD's, evaluators, and P/TSOs will be taken into account in reviewing the program along with statistics from evaluation forms. This will include a review of the evaluation process.

Coach Developers will be evaluated every two years using the CAC MCD and M/Coach Evaluator tools and processes.

5.6.3 Revision and Update Cycle

Materials will be updated in the first 2 years of the program launch based on the feedback from participants, facilitators and evaluators. A major review of the materials will take place every 5 years. Therefore, initial quality review will be conducted in 2018 (for C-D) and every 5 years thereafter. Competition Development Advanced Gradation and High Performance review will take place at minimum every two years and with participant exit interviews.

Instruction - Beginner	Revised 2015	Next revision: 2020
Competition -Development	Development 2016 Implementation 2017 Edits 2018	Next revision: 2023
Competition-Development Advanced Gradation and High Performance	Revised for Final approval 2022.	Next revision: 2024

5.7 Minimum Age Restrictions

SFC NCCP training is available to anyone of the age of 16 and older.

6 Tools

6.1 NCCP Code of Ethics



NCCP Code of Ethics

Purpose of the NCCP Code of Ethics

The National Coaching Certification ProgramTM (NCCP) Code of Ethics provides ethical standards that reflect the core values of the coaching profession in Canada, and guides sport coaches to make balanced decisions to achieve personal, participant and team goals. The NCCP Code of Ethics applies to every coach in Canada—from the first-time coach to the head coach of a national team. The NCCP Code of Ethics is used to guide the conduct in sport that stipulate acceptable and non-acceptable behaviours and associated repercussions.

Core principles and ethical standards of behaviour

Coaches value Leadership and Professionalism, Health and Safety, and Respect and Integrity. For each of these core principles, there are associated ethical standards of in-person and on-line behaviour expected of every NCCP coach and NCCP Coach Developer in Canada, whether on or off the field.



Leadership and professionalism

This principle considers the inherent power and authority that a Coach holds.



2

Health and <u>safety</u>

This principle considers the mental, emotional, physical health and safety of all participants.¹



3

Respect and integrity

This principle considers respect and integrity, which are the rights of all participants.



¹ "Participants" include but are not limited to athletes, opponents, parents, other coaches, volunteers, administrators, officials and medical/IST irrespective of race, ancestry, place of origin, colour, religion, citizenship, creed, sex, sexual orientation, gender identity, gender expression, age, marital status, family status, or physical or mental ability (Source of inclusivity statement: Canadian Centre for Ethics in Sport (CCES).



Version 6.1 • January 2020



NCCP Code of Ethics



Leadership and professionalism

This principle considers the inherent power and authority that a coach holds.

Ethical standards of behaviour

- Understand the authority that comes with your position and make decisions that are in the best interest of all participants
- Share your knowledge and experience openly
- Maintain the athlete-centered approach to coaching so that every participant's well being is a priority
- ▶ Be a positive role model
- ▶ Maintain confidentiality and privacy of participants' personal information



Health and safety

This principle considers the mental, emotional, physical health and safety of all participants.

Ethical standards of behaviour

- ▶ Recognize and minimize vulnerable situations to ensure the safety of participants
- Prioritize a holistic approach when planning and delivering training and competition
- Advocate for, and ensure appropriate supervision of participants, including the Rule of Two
- Participate in education and training to stay current on practices to ensure the continued safety of your participants
- Understand the scope of your role and skills and call upon others with specialized skills when needed to support your participants



Respect and integrity

This principle considers respect and integrity, which are the rights of all participants.

Ethical standards of behaviour

- Provide equitable opportunity and access for all
- Establish a respectful and inclusive sport environment where all participants can raise questions or concerns
- Obey the rules and participate honestly and respectfully
- ▶ Be open, transparent and accountable for your actions
- Maintain objectivity when interacting with all participants



Rule of two

The goal of the Rule of Two is to ensure all interactions and communications are open, observable and justifiable. The purpose is to protect participants (especially minors) and coaches in potentially vulnerable situations by ensuring more than one adult is present. There may be exceptions for emergency situations.



Questions related to the NCCP Code of Ethics design may be directed to the Chief Operating Officer at the Coaching Association of Canada. Send an email to coach@coach.ca or call 613-235-5000 ext. 1.

For complaints related to Registered Coaches or Chartered Professional Coaches, refer to the Coaching Association of Canada's Code of Conduct.



6.2 NCCP Coach Developer Code of Conduct

It is expected that every Coach Developer will read, understand, and sign this Code of Conduct.

Pream	ble
In my ı	role as a Coach Developer in the National Coaching Certification Program (NCCP) for the (governing organization), I,
consis	(Name and NCCP#), expressly agree to conduct myself in a manner tent with this Code of Conduct.
	rstand that my failure to abide by this Code of Conduct can result in sanctions being ed, including the revocation of my Coach Developer certification status.
Code	of Conduct
l shall:	
	Participate in all required training and evaluation components of the Coach Developer pathway.
	Support the common goals and objectives of (governing organization) as it services the membership at large.
	Avoid discrediting specific sponsors, suppliers, employers, or other partners.
	Support key personnel and systems of the NCCP and partner organizations (Coaching Association of Canada, Sport Canada, Provincial/Territorial Delivery Agencies, National Sport Organizations).
	Demonstrate ethical behaviour at all times and commit to the NCCP Code of Ethics.
	Attend all professional development required for my growth as a Coach Developer and continuously seek to improve my personal abilities and performance.
	Exhibit exemplary professional behaviour at workshops or evaluation sites.
	Approach technical and non-technical problems and issues in a professional and respectful manner, seeking solutions that support due process.
	Place the best interest of those taking part in the workshops/evaluation events ahead of my personal interests.
	Refrain from all forms of harassment: physical, emotional, mental, or sexual. For the purposes of this Code of Conduct, sexual harassment includes any of the following:
	 Using power or authority in an attempt to coerce another person to engage in or tolerate sexual activity. Such uses of power include explicit or implicit threats of reprisals for non-compliance or promises of reward for compliance. Engaging in deliberate or repeated unsolicited sexually oriented comments, anecdotes, gestures, or touching that are offensive and unwelcome or create an offensive, hostile, or intimidating environment and can reasonably be expected to be harmful to the recipient or teammates.

Responsibility

9	nisalignment on issues, it is the re with the objectives, goals, and o governing org	directives of
Please be advised that the B organization) will take the ne of Conduct occur.		(governing did any material breach of the Code
I hereby declare that I have reconditions outlined.	ead the above and understand a	and accept the terms and
Name (please print)	 Signature	 Date

Template for Coach Developer Self-Nomination Letter 6.3 Date Location Name NCCP# ______, (P/TSO, P/TCR) Dear Please be advised of my interest in becoming a Coach Developer, in the following role ■ Learning Facilitator ■ Master Learning Facilitator □ Coach Evaluator ■ Master Evaluator for the following contexts and/or workshops With this letter, I have enclosed an application form that demonstrates my experience in and commitments to sport and particularly to (sport name). I am ready to begin the Coach Developer training and evaluation process in the hope of receiving my Coach Developer certification. I would be pleased if you would forward my name as a Coach Developer candidate. Please contact me if you require further information or have any questions about my application. Signed Dated

Primary phone number

March 2022 © Coaching Association of Canada/Shooting Federation of Canada

Email address

Résumé

Letter(s) of Support

Encl.:

6.4 Template for Coach Developer Application Form

Date			-
Location			-
Name			_
NCCP#			-
Sport			-
Languages			-
Cc Cc Cc Re	hecklist: over letter ompleted Coach Developer Applica ompleted Letter/Preliminary Coach ompleted Make Ethical Decisions of esume of your coaching experience ames and phone numbers for 2 refe	Developer Works nline evaluation – e, education and a	- 90% or more
Declaration I hereby certify	that the information I have provide	ed with this applic	ation is true and complete.
Signed		Dated	
Email address		Primary phone	e number

6.5 Template for Coach Developer Letter/Preliminary Worksheet

Da	ite
Na	ame
NC	CCP#
De	ear Coach Developer Candidate,
	e are delighted that you expressed an interest in becoming a Coach Developer. The purpose the Coach Developer Preliminary Worksheet included in this letter is twofold:
	1. To learn more about you
	2. To give you an opportunity to learn more about the NCCP
	ease submit the answers to the questions below with the rest of the documents when you bmit your application package.
1.	Describe what you perceive to be the role of a Coach Developer.
2.	Describe the skills, abilities, and characteristics of an effective Coach Developer.
3.	What experience do you have working in adult education?
4.	What strengths do you bring to the position of Coach Developer?
5.	What skills and abilities do you think you need to develop to become an effective Coach Developer?
6.	In your own words, describe the structure of the NCCP.
7.	What are the five core competencies outlined in the NCCP?

8.	In your own words, what is the role of the Coach Developer in developing these
	competencies?

^		٠.			
9.	11	efi	n	\sim	٠
. 7		-: 11		▭	

- Outcome:
- O Criteria:
- O Evidence:
- 10. In your own words, outline the purpose of Coach Developer training.

6.6 Coach Training Feedback Form

It is important to get feedback from participants to help Shooting Federation of Canada to improve our NCCP programs and quality of our coaches. The course you have just completed has been designed to provide you with skills and knowledge to become a more effective coach. Your feedback on the content presented and the ability of the course host to deliver this course will assist us in ensuring that the level of coach education is maintained at the highest level. Please take a moment to complete this short evaluation. All commentary will be held confidential and will be reviewed by the coaching committee. You may also submit your feedback by way of our online platform.

Coach Developer:	Date:
Workshop:	Location:
1 Did not meet expectations2 Below Expectations3 Met Expectations4 Above Expectations5 Exceeded Expectations	
Technical	
The registration process was simple and	d easy to complete
The technology used was easy to follow	and effective
The price of the course was fair and refl	ected the quality of service provided
Additional Comments	
Course Content and Materials The course materials were easy to follow The course content reflected the course The course content provided the informate Additional Comments	description and goals

Coach Developer				
The facilitator was available for questions				
My workbook was marked in a timely manner				
The facilitator was knowledgeable on the course material				
The facilitator enabled me to reflect on ways that I might improve as a coach				
Additional Comments				
Overall Impression				
I enjoyed taking the course				
This course provided me with valuable tools and resources that I can use in my coaching endeavours				
I would recommend this course to other coaches				
Please list 3 positive aspects related to any area of the course				
Is there anything you would recommend changing, adding or omitting from this course?				
Additional Comments				

6.7 Coach Feedback Form (EVALUATION)

Date:	Loca	ation:	CANADA	
It is important to evaluation proc		articipants to help Shooting F	ederation of Canada to improve the	
Evaluator 1:		Evaluator 2 (if	applicable):	
☐ Competition	ı – Development Evalu	ation Process		
1. Overall Ir	npression			
1 2	3 4	5		
poor	good	excellent	If below 4 please explain	
1 2	3 4	5		
2. Evaluation 1 2		5		
poor	good	excellent	If below 4 please explain	
3. Time peri	mitted to demonstr	ate your teaching skills?		
1 2	3 4	5		
poor	good	excellent	If below 4 please explain	

4. Professio	nal attitude of the	evaluators?	
1 2	3 4	5	
poor	good	excellent	If below 4 please explain
	explanations and o	directions during the eva	aluation?
1 2	3 4	5	
poor	good	excellent	If below 4 please explain
YES _	NO	s to participate in the ce	i amouton proceso.
Other Helpful	Comments:		
THANK VOLUM			
THANK YOU!!	1		



Visit coach.ca, the resource and information hub for coaches in Canada. Check your coaching transcript in the Locker, access valuable eLearning coaching modules, and get practical coaching tips that you can use today from the Coaching Association of Canada.

